Our vision is of a free and prosperous world where individuals benefit from greater choice, competitive markets, and personal responsibility. Our mission is to measure, study, and communicate the impacts of competitive markets and government interventions on the welfare of individuals.

Founded in 1974, we are an independent research and educational organization with locations throughout North America and international partners in over 70 countries. Our work is financed by tax-deductible contributions from thousands of individuals, organizations, and foundations. In order to protect its independence, the Fraser Institute does not accept grants from government or contracts for research.

Nous envisageons un monde libre et prospère, où chaque personne bénéficie d’un plus grand choix, de marchés concurrentiels et de responsabilités individuelles. Notre mission consiste à mesurer, à étudier et à communiquer l’effet des marchés concurrentiels et des interventions gouvernementales sur le bien-être des individus.

I am very pleased to report to you on the Institute’s activities in 2008, our 34th consecutive year of success in improving public policies here in Canada and around the world.

However, I must begin on a sad note. Ray Addington, my predecessor as a trustee and Chairman of the Institute’s Board for 22 years, passed away in December. He was an exceptional individual and a driving force behind the Institute from its very early days. Those who knew him well know that Ray was successful in all aspects of his life: his family, his friendships, his business relationships, and his charitable activities. And he always had a special interest in one charity in particular: the Fraser Institute, devoting much of his considerable intellectual talent and energy to our common cause.

Part of Ray’s legacy is his contribution to this wide-ranging and influential think tank and, in particular, our newly established R.J. Addington Centre for Measurement, which was set up in his name to apply measurement concepts to public policy. We are all sadder and poorer in his absence, but I am comforted knowing that his strength of character and determination will live on in the Institute’s accomplishments for many years to come.

Over the past year, Ray witnessed the Institute increase and broaden the scope of its activities to new record levels of achievement. The heart of the Institute remains its unwavering focus on measurement: as our motto states, “If it matters, measure it.” Accordingly, the set of measures for success in 2008 shows substantial progress in achieving our mission to study, communicate, and educate the public about markets and optimal public policies.

We continued with our geographic expansion last year, opening a new office in Ottawa to provide outreach to local media, policy makers, and the general public. The Institute now has activities in Canada’s five largest cities. In addition, we hired two US-based researchers and developed our Fraser America website www.fraseramerica.org, which houses hundreds of new and vintage research publications that are relevant to audiences within the United States. We intend to leverage both of these newer markets and potential audiences in 2009 by continuing to produce policy ideas that set the agenda and resonate with current issues and public concerns.

Our strength remains our people. In 2008 we hired more staff to produce and distribute more and better policy ideas. These new recruits are helping
much of our research is new and is a response to rising policy challenges

We intend to maintain our staffing at present levels until such a time as it is again prudent to resume expanding the Institute’s activities.

With this complement of professionals, we were able to significantly lift the number of research publications and articles to well over 200, a record number. On top of this, we launched Perspectives, a French-language companion magazine for our flagship Fraser Forum, that is targeted at our growing Quebec-based audience. Both magazines, along with Canadian Student Review, have been given a fresh look and are carrying original research articles, summaries of our other publications, updates on events and programs, interviews with featured speakers from our cross-country podiums, and links to material on our websites.

Additionally, we launched Insight, an electronic newsletter, for our American readership. Insight informs readers about the work and impact of the Fraser Institute’s US-based researchers, highlights important Institute publications, and provides links to a storehouse of our research on free market ideas and recommendations for public policy solutions of interest to US citizens.

We also launched a multimedia initiative in the fourth quarter of 2008, Fraser TV, which created more than 20 short, online videos based on our research and events. In just a few months, Fraser TV videos have attracted more than 15,000 views on Fraser Institute websites and YouTube. We expect to dramatically expand this mode of idea transmission in the years ahead.

Much of our research is new and is a response to rising policy challenges, including work on the credit crisis, the “economic stimulus,” tax reform, North American free trade, immigration and terrorism, Arab economic freedom, environmental regulation, corporate welfare, entrepreneurship, medical technology, policies of the new US administration, electricity supply, regulation of the internet, and transportation infrastructure.

We are also remaining loyal to our model of replication and repetition, in order to track policy performance over time and build support with the general public for market-based solutions. These research products include work on health care, pharmaceuticals, education, government spending, mining, taxation, energy, labour markets, and economic freedom. I invite you to read much more about the vital research core of the Institute in the rest of this annual report.

We published more than 260 commentaries in the print media based on this body of exceptional research, with an increasing number being repeated on the internet and reprinted outside Canada. As in past years, government tax and spending issues proved to be especially popular with editorial staff at newspapers across Canada.

On top of this significant drive to produce more quality research, we left our offices and hit the streets with a record number of events: more than 130, which was an increase of almost 20 percent from the prior year. Through our events programs, we can better communicate our ideas in person and by hosting compelling speakers, we have generated additional media coverage, totaling 365 media mentions for Institute events in 2008.

Our events ranged from intimate luncheon policy briefings (with people
like Ezra Levant, Senator Hugh Segal, Calvin Helin, and others) to our Behind the Spin wine and cheese series (with Pamela Wallin, David Frum, Chief Manny Jules, Ambassadors Wilkins, Ziad, and Samad, Alan Dubuc, BC Supreme Court Chief Justice Brenner, and many others) to our gala Illuminismo and Dialogues series (with Richard Dawkins, Karl Rove, Zbigniew Brzezinski, and Mark Steyn).

Our policy excursions took small groups to New York, Washington, and the Gulf states of Oman, UAE, and Qatar to better understand economic drivers and policy developments there. Elsewhere around the world, we launched our annual Economic Freedom of the World publication in Hong Kong with Chief Executive Donald Tsang as the featured speaker, and undertook our annual Arab economic freedom awards in Doha and a country audit in Jordan under royal patronage. In total, almost 6,500 people attended Institute events in 2008.

We continue to focus on getting our ideas and our message directly out to students, teachers, and others who can benefit from such information. Our student seminars had record audiences and several sellouts in 2009. We also held our second journalism seminar, a week-long education program that provides working journalists with background and insight into the interaction of economics, markets, and public policy.

Media coverage of the Institute reflects our growth and energy with a large jump of 1,000 media mentions to just over 7,200 for the year. Notable in that total was global media interest in our work on economic freedom, health care reform, and mining and energy policy. At home in Canada, our tax studies and school report cards remained as popular as ever and we saw new media interest in Institute events, immigration, and labour markets issues. The internet remains a significant way for us to get our work out to the general public; media mentions in that medium essentially doubled in 2008.

Once again, our base of supporters sustained our efforts and we saw another year where more than 800 new people chose to make a donation to our essential work. Our development staff people are now locally based across the country and we have diversified our funding sources. Though the soft economy will make 2009 a challenging year, we are staying close to our supporters and continuing to create and communicate the positive policy impact that they desire to see. To help achieve this, our quarterly

Hassan Khosrowshahi
Chairman, Board of Trustees
The Fraser Institute is Canada’s leading economic research and public education organization. Founded in 1974, the Institute’s mission is to measure, study, and communicate the impact of competitive markets and government interventions on the welfare of individuals. The Institute’s work is inspired by famed economist Milton Friedman. The Institute envisions a free and prosperous world where individuals benefit from greater choice, competitive markets, and personal responsibility.

The Fraser Institute’s activities are administered by the Executive Director with the assistance of a management committee composed of senior Institute staff. The Institute’s overall performance is monitored by a Board of Trustees and an Executive Advisory Board composed of selected Trustees who meet monthly.

The Fraser Institute has registered charitable status in both Canada and the United States and the majority of its revenues are derived from donations from individuals, organizations, and foundations. Revenue is also generated from the sale of publications, paid attendance at events, and interest on invested endowment funds. The Institute does not accept government funding or contract research and it strives to minimize its dependence on any single source of funding or group of supporters. The Institute is non-political and does not undertake lobbying activities.

Research
The Institute maintains an independent research agenda, determined by Institute staff at an annual planning session and later confirmed during a mid-year review. Donors are not involved in this planning process or in any other research activities. Ongoing projects are reviewed for their continuing relevance and potential new projects are assessed on the basis of importance and timeliness. The aim of this planning process is to produce a research and education plan that will maximize the Institute’s contribution to improving public policy.

Research is carried out by Institute staff and associated scholars, academics, economists, and policy analysts from around the world. The Institute’s list of researchers has grown to include more than 350 authors (including six Nobel Laureates) from 22 countries. All new research is subject to an extensive peer review process with final recourse.
Canadian cities, and Institute staff make speeches and participate in public forums on a regular basis. Institute staff also make regular submissions to parliamentary committees on a variety of policy issues.

Results and impact

When the Fraser Institute was founded in 1974, many Canadians believed that government should be the principal source of growth and development in the economy. The Institute has since helped bring about a considerable shift in public opinion in recognition of the importance of market competition. Many of the Institute’s innovative ideas about market solutions to economic problems are now the consensus view on topics that are crucial for the economic well-being of Canadians. Indeed, the current public policy agenda in Canada reads like an index of past Fraser Institute publications. As the Institute’s reputation for quality work has grown, its influence has also grown internationally. Its research and recommendations now command the attention of policy makers around the globe.

Where we are

In order to support the activities of Institute staff and senior fellows in Canada, the US and around the world, we maintain five offices. Four of them—those in Vancouver, Calgary, Toronto, and Montreal—house research, events, and development personnel. The Ottawa office, which was opened in 2008, provides events and other outreach services. The office addresses are listed on the inside front cover of this report.

The fundamental objective of all Institute research programs is to show the benefits of market-based alternatives to well-intentioned but misguided and conventional views about the appropriate roles of government.
Ray Addington joined the Fraser Institute 33 years ago. From that first day there has never been a more enthusiastic, loyal, and totally committed supporter of the Institute’s work. Ray immediately joined the board of the Institute and brought his considerable knowledge and enthusiasm to its deliberations. He was soon made a vice-chairman, and for 22 years was the Institute’s chairman. In my role as the Institute’s chief executive officer, I could not have hoped for a better chairman. Ever sensitive to the difference between providing good advice and meddling, Ray taught me everything I know about how a business should be run.

One memorable example of Ray’s insight came in 1982 in the midst of the greatest Canadian recession since the 1930s (the unemployment rate that year was 11 percent), when the Institute was facing a deep contraction—if not annihilation. While we had great difficulty raising money because the business sector and individuals alike were strapped, the opportunity to market a business board game called Poleconomy saved the day. I showed the mockup of the game to Ray, he thought about it for a few minutes, then told me that each of the 50 squares on the board could be sold as advertising space, and what the price of each square should be, and that he would take responsibility for selling three of the squares. The end result was the most successful business board game in Canadian history. For the first time, the Institute had money left over at the end of the year and the beginnings of an endowment that would insulate it from future financial shocks.

While he was a very effective chairman, Ray’s main job was to run one of the largest grocery operations on the continent. And while he was helping the Fraser Institute grow to new heights, Ray’s companies were remaking the retail and wholesale grocery business in Western Canada. The Real Canadian Superstore, which they pioneered, has changed the way the grocery business is conducted. The first Superstore opened in Saskatoon in 1979. I remember how proud Ray was that by opening the store, they had managed to reduce the overall consumer price index in Saskatchewan. Our conversations about business problems and solutions taught me much about how an economy actually functions, and how the magic of the market produces huge benefits, particularly for low-income consumers.

We were not surprised when the Queen awarded Ray the Order of the British Empire for his efforts on behalf of his former country. With characteristic modesty, he noted that the OBE really stood for “Others’ Bloody Efforts.” Of course his many friends around the world knew better.

As chairman, Ray Addington presided deftly over the meetings of the Fraser Institute Board; he dealt skillfully with differences of opinion and showed patience in dealing with new Trustees struggling to understand the business of the Institute. But Ray’s character really shone when student interns and junior staffers made periodic presentations to the Board. They often came to the meetings with misgivings and a measure of trepidation, but soon sang like budgies as Ray encouraged and coaxed them with one leading question after another.

Prior to his sudden passing, Ray donated $250,000 toward the establishment of the R.J. Addington Centre for the Study of Measurement. The centre will commemorate Ray by annually awarding a prize for the paper which, in the judgment of the centre, best exemplifies the application of measurement to the improvement of public policy in the world.
The Fiscal Studies department, which is based in Vancouver, includes Niels Veldhuis, director; Milagros Palacios, senior economist; Charles Lammam, policy analyst; and Alex Gainer, research economist. The department had another exceptional year in 2008. It published 15 studies and garnered nearly 1,400 media hits, a 24 percent increase from 2007 (itself a record-setting year).

Tax Freedom Day, the day in the year when the average family has earned enough money to pay the tax bill imposed on it by all levels of government, continues to be a hallmark release for Fiscal Studies. Tax Freedom Day garnered significant media attention with nearly 260 media mentions in 2008. The 15th edition of the Institute’s biennial book, Tax Facts, was also released in 2008. The book provides Canadians with easily accessible statistics on the depth and scope of the tax burden they face. The release of Tax Facts received nearly 80 mentions in Canadian media.

The department also released the 2008 edition of Canadian Government Debt, a study that provides estimates of total government liabilities including the Institute’s own unique estimate of the unfunded liabilities of public pension plans (Old Age Security) and Medicare. Canadian Government Debt garnered more than 70 media mentions in 2008.

Empirical evidence that tax cuts work

Fiscal Studies published a technical study co-authored by one of Canada’s leading economists, Professor Bev Dahlby of the University of Alberta, assessing the economic impacts of the tax cuts British Columbia instituted in 2001. That year, after a decade of dismal economic performance, the province enacted a series of bold, incentive-based tax cuts, including personal income and business tax relief. The study, Assessing British Columbia’s Incentive-Based Tax Cuts, found that the economic fortunes of BC changed dramatically following the 2001 tax cuts.

The Institute has received positive feedback from all over North America about the importance of the study in terms of documenting and empirically measuring the results of these tax cuts. In addition, like-minded organizations across Canada and the United States are using the study to help educate people about the benefits of incentive-based tax relief.

Flat tax

In 2007, the department embarked on a comprehensive evaluation of the economic cost of taxation in Canada, which culminated in 2008 with the publication of the book, The Impact and Cost of Taxation in Canada: The Case for Flat Tax Reform. The book includes five chapters from some of North America’s leading experts in the field and provides a persuasive, compelling case for tax reform in Canada.

The book’s final chapter, “A Flat Tax for Canada,” was written by Alvin Rabushka, a renowned professor of economics at Stanford University, and Niels Veldhuis, director of fiscal studies at the Institute. The chapter, which was released prior to the book, presents a detailed flat tax proposal for both the federal and provincial levels of government. Specifically, the authors calculate that without reducing revenues to the federal government, a flat tax of 15.0 percent could be implemented. And equally as important, the authors propose straightforward, postcard-sized tax returns for both individuals and businesses. The book and flat tax proposal generated nearly 100 media mentions in 2008.

Budgets

In 2008, Fiscal Studies continued to respond to a number of government budgets including the federal, British Columbia, Alberta, and Ontario budgets. The budget series garnered valuable media coverage in the
Transportation infrastructure

In 2008, the department published a comprehensive study on the transportation system in Canada. Entitled *Transportation Performance of the Canadian Provinces*, the study examines five modes of transportation (highway, transit, rail, air, and marine service) in each province using 23 measures including condition, costs, congestion, travel times, safety, and accessibility. The report received nation-wide attention on CTV, Global TV, and CBC, and has already established itself as a catalyst for discussion and debate across the country. Since its late October release, the study has garnered more than 135 media mentions.

Commentaries

Staff in the Fiscal Studies department wrote an exceptional number of commentaries during the year, completing more than 20 opinion pieces. Those commentaries were published a total of 121 times in newspapers such as the National Post, Ottawa Citizen, Vancouver Sun, Calgary Herald, Montreal Gazette, Saskatoon Star Phoenix, Winnipeg Free Press, and many others.

Staff departure

During the year our long-time colleague and former director of Fiscal Studies, Jason Clemens, left the Institute to take over as director of research at the Pacific Research Institute in California. Jason, who received one of “Canada’s Top 40 under 40” awards in 2006, was at the Institute for nearly 10 years and developed fiscal studies into the largest research department at the Institute.

LABOUR MARKET STUDIES

The Centre for Labour Market Studies, a division of the Fiscal Studies department, expanded its profile in 2008 with the release of a major study and publication of several high-profile commentaries.

In late August, the centre released *Measuring Labour Markets in Canada and the United States: 2008 Report*, an empirical assessment of labour market performance in the 10 Canadian provinces and 50 US states. The study received more than 100 media mentions, including high-profile coverage in the National Post, Globe and Mail, and ABC syndicated television in United States.

The centre’s research team also placed several high-profile commentaries in newspapers across the country, including pieces on apprenticeships, worker mobility, replacement worker legislation, labour laws, and union financial disclosure requirements.

Niels Veldhuis, director of Fiscal Studies and the Centre for Labour Markets at the Institute, also participated in several roundtable discussions on labour market issues during the year with senior government officials including Monte Solberg, Minister of Human Resources and Social Development, and Jim Flaherty, Minister of Finance. In addition, Veldhuis delivered eight presentations across Canada to various audiences on the need for more flexible labour markets.

The centre’s research team also spent much of 2008 working on numerous projects to be published and released in early 2009, including a study examining the economic effects of increasing minimum wages.
ENTREPRENEURSHIP AND MARKETS

The Institute’s Centre for Entrepreneurship and Markets had an active and influential year in 2008. The centre published and released its first study in a longer-term project to develop a comprehensive measurement of entrepreneurship. Measuring Entrepreneurship: Conceptual Framework and Empirical Indicators examines six indicators of entrepreneurship and presents results and rankings for the 10 Canadian provinces and 50 US states on each indicator. The study shows that Canadian provinces are failing to keep up with US states on some of the most important measures of entrepreneurial activity. The study will be published in the Journal of Private Enterprise in 2009.

The centre also released a study by John Chant, professor emeritus of economics at Simon Fraser University. Bank Lending and Entrepreneurial Finance: The Performance of Canadian Banks, received significant media attention including prominent placement in the National Post.

The 2008 edition of the Provincial Investment Climate Report, which objectively evaluates public policies that create and sustain positive investment climates, was also released and received nearly 45 mentions in the media.

Finally, the centre began working with Professor Douglas Cumming of York University on an empirical study assessing the determinants of business creation. This study will be published in 2009.
What’s new?

During the year, the department successfully completed the transition to a new Microsoft Sequel Server database management system. The new system will make the design, production, and testing of new editions of the report card easier and faster. Alexander Zakharyonok joined the department in August as senior data architect/data analyst. Alexander, who comes to us with many years of experience in Sequel Server environments, will oversee all report card production after the old system is shut down in February 2009. We offer sincere thanks to Darlene Savoy who, after seven years as the department’s senior data analyst, will leave the Fraser Institute to pursue other interests as soon as the changeover is complete.

Highlights of 2008

During 2008, the 11th year of the report cards’ publication, the department’s seven report cards generated a total of 1,156 media stories. This continuous and extensive media attention has kept the report cards uppermost in the minds of parents in Canada’s four largest provinces. Partly as a result of this high level of coverage, the report card pages accounted for more than one-half of all page views on the Fraser Institute’s website.

Ontario

The sixth edition of the Report Card on Ontario’s Elementary Schools was released in February and was followed in March by the second edition of the Report Card on Ontario’s Secondary Schools. In both cases print and on-line special features by the Toronto Sun and the Ottawa Citizen supported the releases. In total, these two publications generated 339 media stories as well as enormous web traffic.

Quebec

The Report Card on Quebec’s Secondary Schools was released in September with the Journal de Montréal, the Journal de Québec and over 40 allied regional newspapers serving as a combined lead media group. The groups strongly promoted special features—both in print and online—were comprehensive and impactful. Web traffic was also very strong.

Alberta

The seventh annual edition of the Report Card on Alberta’s Elementary Schools was published in February. This publication, and the 10th edition of the Report Card on Alberta’s High Schools, which was published in June, provided the province’s parents with detailed comparative data on academic performance at almost 1,000 Alberta schools. Both publications enjoyed strong support from the Calgary Herald and Edmonton Sun newspapers; the Edmonton Sun produced an interactive on-line feature for each report card to complement their print presentations.
British Columbia

The 11th edition of the Report Card on Secondary Schools in British Columbia and Yukon and the sixth edition of the Report Card on British Columbia’s Elementary Schools were published early in May. The Vancouver Sun and the Victoria Times-Colonist acted as lead media, publishing strong special features for the two releases.

The province’s teachers’ union continued its vigorous campaign urging parents to withdraw their children from the provincial Foundation Skills Assessment (FSA) tests in an effort to make it impossible for the Institute to continue producing its very popular elementary schools report card. The popularity among parents of the FSA and the report card was underscored by a March poll commissioned by the Fraser Institute and executed by Compass Inc. of Toronto. Based on responses from 1,010 BC parents, the poll showed that 70 percent of respondents agreed with Ministry of Education testing policy; 61 percent of parents believed that the Ministry did either enough or too little testing; and 66 percent of respondents believed that BC parents used the Institute’s report cards’ enough or too little.

In 2008, the Institute completed the development of www.schoolchains.org. This multi-lingual website, the only one of its kind in the world, offers profiles of a wide variety of successful school chains that are operating around the globe and are eager to expand. The website has unique, interactive features that will help those who are interested in establishing branches of these successful school chains in their own communities. Website development was directed by James Lombardi, coordinator, project design and development.

Among the profiles of school chains already on the site are those that serve specific types of students including girls, autistic children, generally under-achieving children, children in extreme poverty, and children of recent immigrants. Other school chains specialize in serving inner cities or rural populations. Some school chains offer a particular focus. Among these are bilingual education and trades and technical training school chains. Parents, educators, investors, and policymakers can easily zero in on the kinds of schools they are interested in, and then directly contact the representative responsible for the expansion program of any school chain of interest.

Research efforts to identify school chains worldwide continued throughout 2008. More than 850 different school chains operating more than 88,000 schools have been discovered around the globe. The profiles of qualified chains are now being installed on the site. Public launch of the site will take place early in 2009.
WES'TON AWARDS

The Garfield Weston Awards for Excellence in Education honour school teams—teachers, administrators, and support staff—who have made an outstanding contribution to the academic success of their students. Generously supported by the W. Garfield Weston Foundation, the program encourages educators to recognize the benefits of productive competition among schools and the identification and celebration of success, both of which are key to improving school performance.

Each year in British Columbia, Alberta, Ontario, and Quebec, the Fraser Institute analyzes objective, student results data to determine the top 30 schools in several different categories of academic performance. The Garfield Weston Awards winners are selected from this list.

The 2008 program—under the management of Lisa-Diane Fortier, associate director, outreach programs—continued to break records in participation by invited schools, attendance by educators, and media attention. This year saw the expansion of the program to include an awards event honouring secondary school educators in Quebec.

Additionally, the program’s website was redesigned in 2008 to better reflect the prestige and the fun associated with the gala awards events. The new site, www.forexcellenceineducation.org, was launched just in time for the start of the 2009 awards season. It offers visitors quick access to information about the awards; provides an honour roll of previous winners, runners-up, and schools of distinction; and features an attractive photo gallery.

In the fall of 2008, the Institute produced its first ever Weston Awards video, which is prominently featured on www.forexcellenceineducation.org.

During the year, 1,160 educators from 223 schools were honoured in the four provinces. “This evening has become the highlight of the year for educators,” said Dave Rowan, executive superintendent of Toronto District School Board. And in a supportive thank you letter, Bob White, principal of Richmond Christian School’s Secondary Campus, wrote: “May I encourage you to keep this recognition event continuing as it impacts schools in a very positive way. The work that you are doing is important to what we do.”

Media attention for the Weston Awards program surged ahead in 2008, generating 225 stories in print and electronic media, up 77 percent from 2007.

“—Carla Danielsson, principal, Godson Elementary, BC

2008 Garfield Weston Award Winners

<table>
<thead>
<tr>
<th>Category</th>
<th>School Name</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall Academic Achievement</td>
<td>Seneca Hill Public School</td>
<td>Toronto</td>
</tr>
<tr>
<td>Improvement in Academics</td>
<td>St. Vincent de Paul School</td>
<td>Toronto</td>
</tr>
<tr>
<td>Academic Achievement in Excess of Expectations</td>
<td>Howard Jordan Public School</td>
<td>Port Hope</td>
</tr>
<tr>
<td>Overall Academic Achievement</td>
<td>École d’éducation internationale</td>
<td>McMasterville</td>
</tr>
<tr>
<td>Improvement in Academics</td>
<td>Phoenix Alternative School</td>
<td>Laval</td>
</tr>
<tr>
<td>Academic Achievement in Excess of Expectations</td>
<td>École Secondaire Notre-Dame</td>
<td>Rivière-du Loup</td>
</tr>
<tr>
<td>Improvement in Academics—Elementary</td>
<td>Saint Mary of the Lake School</td>
<td>Slave Lake</td>
</tr>
<tr>
<td>Improvement in Academics—High School</td>
<td>Millwoods Christian School</td>
<td>Edmonton</td>
</tr>
<tr>
<td>Determination in Academic Achievement—Elementary</td>
<td>Mayfield School</td>
<td>Edmonton</td>
</tr>
<tr>
<td>Determination in Academic Achievement—High School</td>
<td>Vauxhall Jr. and Sr. High School</td>
<td>Vauxhall</td>
</tr>
<tr>
<td>Determination in Academic Achievement—Elementary</td>
<td>Corpus Christi School</td>
<td>Vancouver</td>
</tr>
<tr>
<td>Determination in Academic Achievement—Secondary</td>
<td>Saint Patrick Regional Secondary School</td>
<td>Vancouver</td>
</tr>
<tr>
<td>Improvement in Academics</td>
<td>Britannia Elementary Community School</td>
<td>Vancouver</td>
</tr>
</tbody>
</table>
**Children First: School Choice**

Children First: School Choice Trust is the Fraser Institute’s award winning program that enables lower-income families in some parts of Canada to enrol their children in the private elementary schools of their choice.

Launched in Ontario in 2003 and in Calgary, Alberta in 2006, the program helped more than 1,000 children in Ontario and more than 100 in Calgary attend private schools in 2008. The program is generously supported by a growing number of donors and through the leadership gifts provided by the W. Garfield Weston Foundation and the Hunter Family Foundation.

Demand for the program remained high in 2008 with a waitlist of more than 5,500 children. Website visitors for the year also surpassed previous records, nearly tripling to 78,181, up from 27,903 in 2007. The program owes particular thanks to the *Calgary Sun, Ottawa Sun* and *Toronto Sun* for helping promote the program through their media sponsorship.

Children First staff contacted parents, educators, the media, and the public throughout Ontario and Calgary by visiting schools, attending conferences and school fairs, and running our second annual donation campaign, “Put Yourself in a Child’s Shoes.” These activities continue to boost the recognition and appreciation for parental choice in education.

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**Children First: School Choice Numbers 2008**

<table>
<thead>
<tr>
<th>Metric</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unique visitors to our website</td>
<td>78,181</td>
</tr>
<tr>
<td>Average household income of participating families</td>
<td>$32,863</td>
</tr>
<tr>
<td>Applications received from economically disadvantaged families for 1,059 spaces in Ontario and Alberta</td>
<td>6,047</td>
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<tr>
<td>Average tuition at participating Ontario private schools</td>
<td>$5,592</td>
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<tr>
<td>Average tuition at participating Alberta schools</td>
<td>$3,329</td>
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<tr>
<td>Phone and e-mail inquiries about the program</td>
<td>1,670</td>
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<tr>
<td>Children served across Ontario</td>
<td>945</td>
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<tr>
<td>Ontario schools participating</td>
<td>190</td>
</tr>
<tr>
<td>Children served in Calgary</td>
<td>143</td>
</tr>
<tr>
<td>Calgary schools participating</td>
<td>18</td>
</tr>
</tbody>
</table>
In Canadian health care, governments tend to prohibit competitive markets in favour of government monopoly. The Health System Performance Studies department, with Nadeem Esmail, director, and Maureen Hazel, health policy analyst, measures the effects of these policies and proposes sound reforms.

In 2008, Health System Performance Studies again produced Canada’s only national, comparable, and comprehensive measurement of waiting times for medically necessary treatment. The 18th edition of the Fraser Institute’s benchmark publication in health system performance, *Waiting Your Turn: Hospital Waiting Lists in Canada*, received significant media coverage, with nearly 400 media mentions across Canada as well as the United States.

In August, the department also released an in-depth analysis of medical technology in Canada. This project examined reasons for investing in medical technologies, the availability of medical technologies in Canada, the age and sophistication of Canada’s technology inventory, and the availability of leading-edge medical technologies in Canada’s largest cities. A report released in November entitled *How Good is Canada’s Medical Technology Inventory?* updated the age and sophistication analysis from the larger study. The two studies on medical technology garnered nearly 90 media mentions in 2008.

The sixth edition of *How Good is Canadian Health Care?* was also published in 2008. This project compares Canada’s health policies and health care performance with those of other nations that guarantee their citizens access to health care insurance. *How Good is Canadian Health Care?* is a core product for the department and provides the research behind many of the department’s presentations and commentaries.

### Hospital report cards

In 2008, the department continued work on the hospital report card project, publishing an update to the report card for Ontario and launching a new report card for British Columbia. In total, the two report cards examined more than 11 million patient records in the two provinces and reported hospital performance for 39 separate measures. The reports generated a high level of media attention with more than 180 media mentions in 2008. Additional provincial report cards are planned for the coming years, and all of the information in the report cards is available on the Institute’s interactive website: [www.hospitalreportcards.ca](http://www.hospitalreportcards.ca).

### Other research activities

In September, the department coordinated a health care-focused issue of *Fraser Forum*. Articles in the issue discussed the true cost of Canadian Medicare, trade in health care services, medical savings accounts, and health care reform in the United Kingdom and United States. In addition, articles published throughout the year in *Fraser Forum* covered topics such as Canada’s physician shortage, health care reform in the Netherlands, the health care cost of obesity, and the private cost of waiting for publicly funded care.

The department also published commentaries in newspapers across Canada, and contributed an abstract discussing the hospital report card project in a supplement of the medical journal *Deutsche Medizinische Wochenschrift*. In addition, analysts in the department gave 18 conference presentations on the department’s research.
The Fraser Institute’s department of Bio-Pharma and Health Policy Research published 10 major papers in 2008.

The research agenda included annual updates to various studies examining the financial sustainability of government health expenditures, drug prices and spending in Canada and the United States, and the wait for access to new medicines in Canada.

The department published an interesting new comparison of the performance of health insurance in Canada and the United States called *The Hidden Costs of Single Payer Health Insurance*. The research showed that while Canadians spend less than Americans do on health care, Canadians also get far fewer medical goods and services in return. In fact, the public health insurance monopoly in Canada does not perform much better at providing universal “effective” access to insured goods and services than the public-private pluralistic system in the United States.

Brett Skinner, the department’s director, also published three articles in refereed academic journals: one on the wait for access to new medicines in *Pharmacoeconomics* (Auckland), one on the scope of government involvement in health care in North America in *Economic Affairs* (Oxford), and a third on the failed attempt at forcing therapeutic substitution in British Columbia’s PharmaCare program, which was completed in 2008, and is now pending publication in *Alimentary Pharmacology & Therapeutics* (Oxford).

Other notable external publications include an article in *The American*, the policy magazine of the American Enterprise Institute in Washington, DC. The department also published dozens of commentaries in major daily newspapers including the *National Post*, the *Globe and Mail* and *la Presse*. In addition, the department conducted scores of media interviews and several conference presentations. In fact, the department’s media presence in 2008 was three times larger than it was five years earlier in 2003.

The department was able to achieve this level of output because of the superb efforts of its staff. Mark Rovere, senior policy analyst, co-authored seven of the 10 published major papers and wrote or co-authored nine of the 13 *Fraser Forum* articles produced by the department. Marisha Warrington, policy analyst, joined the department full time in May. She co-authored one of the published studies, completed research that will support a major new international comparative study that will be published in 2009, and co-authored an article for the Institute’s *Canadian Student Review* magazine.


The study showed that three of the four most expensive provinces in which to obtain automobile insurance in 2007 were British Columbia, Saskatchewan, and Manitoba. Each of these provinces also happens to have a government-run auto insurance monopoly. The Institute also produced a short video on *FraserTV* to highlight the main findings.

During the year, the department commissioned work on several new projects, including an international comparison of home mortgage insurance market regulation in Canada and elsewhere. This study is due out in 2009 and is especially relevant following the turmoil in global financial markets, which was precipitated by government interference in mortgage lending markets in the United States.
Economic freedom builds prosperity and contributes to political reform by freeing individuals and families from government dependence. The foundations of economic freedom are personal choice, voluntary exchange, the right to keep what one earns, the rule of law, and property rights.

The Fraser Institute continues to show the benefits of increasing economic freedom globally through its internationally renowned Economic Freedom Index and Economic Freedom of the World Annual Report. The report has been translated into many languages including Arabic, Spanish, and Chinese.

Work on the index began in 1986 when Michael Walker, then the Institute’s executive director, and the late Nobel Laureate Milton Friedman and his wife Rose Friedman, initiated a comprehensive research project on economic freedom and its consequences. Sixty leading scholars, including three Nobel laureates, participated in the project. The world report has inspired a number of regional and sub-national reports including the Economic Freedom of the Arab World (co-published by the International Research Foundation of Oman, the Fraser Institute, and the Cairo office of the Friedrich Naumann Foundation for Liberty), Marketization Index of Chinese Provinces (National Economic Research Institute of China), Economic Freedom for States of India (Rajiv Gandhi Institute for Contemporary Studies), Economic Freedom Index of Argentinean Provinces (Indice de Desempeño Provincial by Fundación Libertad, Argentina), Index of Economic Freedom of the European Union and Italian Regions (La liberta economica nel mondo, in Europa, in Italia, by Centro Einaudi of Italy), and the Economic Freedom of North America (by the Fraser Institute), among others.

The Economic Freedom of the World Network meeting was held in Rio de Janeiro, Brazil, in November and took the first steps towards organizing an Economic Freedom of Latin America Network. The Economic Freedom of the Arab World Network meeting was held in Doha, also in November, and looks on.
The Fraser Institute’s Global Centre for Mining Studies was launched in the spring of 2008 at a news conference attended by Mark Mullins, Fraser Institute executive director, Allan Gotlieb, executive chair of the Aurea Foundation, and Fred McMahon, the Institute’s director of globalization studies.

The centre’s job is to provide straight answers to difficult questions about mining. To do so, it will undertake fact-based research on policy frameworks that can deliver the greatest economic and social benefit while maintaining a profitable industry that continues to invest and create opportunity. The centre will publish a series of research papers beginning in 2009.

The Fraser Institute’s Annual Survey of Mining Companies continues to hold policy makers accountable by revealing to the public the impact of their policy decisions on creating prosperity and jobs in the mining industry. The worldwide impact of the survey grew in 2008 thanks to a dramatic increase in global media coverage of the survey.

The new Global Centre for Mining Studies will elevate the policy debate in Canada and abroad

—Allan Gotlieb, Executive Chair of the Aurea Foundation and former Canadian Ambassador to the United States

Fred McMahon, Fraser Institute director of globalization studies, answers questions for an Al Jazeera reporter in Jordan.

Attracted representatives from across the Arab world. Al Jazeera television was one of its co-sponsors, ensuring extensive coverage across the Arab world. The Institute also participated in the annual meeting of the Economic Freedom Asia Network in Manila, where property rights were the main topic of discussion.

In Amman, Jordan, the Fraser Institute organized a policy audit based on the Economic Freedom of the World report, in partnership with the Young Entrepreneurs of Jordan, the Cato Institute, and the Jordan office of the Friedrich Naumann Foundation. More than 150 top thinkers, policy makers, business leaders, and government officials attended the audit meetings, designed to increase economic freedom in Jordan, including Minister of Planning and International Cooperation Suhair Al Ali and Minister of Transportation Alaa Batayneh. The audit was extensively covered by all Arabic Jordanian television channels and newspapers.
The Canada Strong and Free series, under the leadership of Fraser Institute senior fellows Mike Harris, former Ontario premier, and Preston Manning, former leader of the federal Official Opposition, turned to examining urban issues in 2008.

Is Toronto in Decline? by Fraser Institute economist Fred McMahon with a foreword by Manning and Harris, examined troubling trends in Toronto as a wake-up call to civic leaders. It revealed that Toronto’s median income has sunk below the national average, falling from 106 percent of the national average in the 2001 census to 96 percent in the 2006 census. It also showed that management occupations in Toronto have declined by 8.4 percent over the same period compared to an increase of 3.7 percent for major cities outside Ontario.

The report received major media coverage throughout Canada and across the nation, generating more than 100 media hits.

The annual Canada Strong and Free gala dinner in Ottawa was again a success, selling out in 2008. The featured speaker, Finance Minister Jim Flaherty, discussed current policy trends in Canada and the state of the federal government’s finances.

Considerable attention was focused in 2008 on global warming. Indeed, the centre’s role as a defender of fact on this issue grows more pivotal in direct proportion to the misinformation and outright deceit about climate change that masquerades as fact.

In Understanding Climate Change, author Nick Schneider summarized the basic facts about the current state of climate science. He also clearly distinguished between what’s known—and what isn’t—about climate trends.

In a variety of articles, department director Diane Katz examined the multitude of regulatory schemes proposed in Canada and the United States to mitigate global warming. Her Financial Post article, “Government regulations to reduce greenhouse gases will come with a hefty price tag,” exposed Ottawa’s $60 billion plan as unjustified on both scientific and economic grounds. “Costly consequences: Cap and trade is not a market-based solution,” spelled out why the regulations favored by the premiers of Ontario and Quebec are far from “market-friendly.” And in “Cars and climate change,” she
explained why more stringent regulation of auto emissions are more likely to endanger lives than benefit the environment.

The centre also strives to correct the misinformation about public health risks that is routinely promulgated, intentionally and otherwise, in the media. In "Air pollution deaths wildly exaggerated," Katz challenged the flawed research methodology that led the Canadian Medical Association to make the preposterous claim that air pollution is killing Canadian citizens by the tens of thousands each year, and that such deaths would increase 83 percent in the next two decades.

Similarly, her commentary in the Toronto Star, "Science needs a bigger role in Canada's food safety policy," discussed how biotechnology could prevent future outbreaks of the type that reportedly killed 13 people who consumed tainted products from Maple Leaf Foods in Toronto.

Direct applications of market-based policies were addressed in the digital publication of the book A Breath of Fresh Air: The State of Environmental Policy in Canada. The authors present examples of policies that incorporate strong protection of property rights, the use of environmental pricing, the application of cost benefit analyses, and the devolution of the power of decision making to local agents who are most closely connected to the issues and more easily held accountable.

The water resources that are of such vital importance to Canada were addressed in both a Fraser Alert and Fraser Forum in 2008. In The Government’s Groundwater Grab: An Attack on Property Rights in Quebec, Katz and senior analyst Jean-Francois Minardi analyzed why overzealous regulation by the province offers no guarantee that water will be apportioned wisely. Instead, it promises to politicize every aspect of water use, dissuade industrial investment, and deprive citizens of basic rights.

In “A watery problem,” Katz reported on the status of research in treating ballast water against invasive species, and the benefits of allowing the shipping industry to choose among various technologies to reach compliance with a baseline standard.

Environmental alarmism was also the subject of three Earth Day commentaries by Katz. In the Vancouver Sun, Calgary Herald, and Montreal Gazette, Katz reminded readers of the considerable improvements in environmental quality that have occurred during the past three decades and how even the best intentions go wrong when environmental policy is driven by fear.
GLOBAL REACH

Staff and Senior Fellow locations

Event locations

Members: Economic Freedom Network

Jordan
Doha
Dubai
Abu Dhabi
Muscat

Hong Kong
Canada is blessed with abundant energy resources, including enormous reserves of petroleum. Those resources entwine the country in provincial, federal, and international debates about energy production, security, environmental protection, and trade. The Centre for Energy Policy Studies works to ensure that public policies at every level encourage a free energy market, and the productive and profitable use of energy resources.

In its second year of operation, the centre is now firmly positioned as uniquely qualified to guide energy policy. Consequently, public officials, industry executives, and the media look to the Centre’s experts for analyses of market conditions and expertise in crafting sound energy policy.

Centre staff in 2008 produced four research reports and a number of articles and commentaries on a variety of topics, including royalty payments, labour mobility, and the energy policies of the new Obama administration in the US.

Among the centre’s most notable 2008 publications was the Global Petroleum Survey, which ranks 81 jurisdictions worldwide on the barriers to investment in the exploration and production of oil and gas. Gerry Angevine, senior economist, calculated the responses of 396 managers and executives in the petroleum industry.

This was a substantial increase from the 2007 survey, in which 54 jurisdictions were ranked. Media mentions for the 2008 Global Petroleum Survey increased 45 percent over 2007. In A Vision for a Continental Energy Strategy, the centre offered an overview of policy reforms that would increase private investment and bolster the security of the North American energy supply. Development of the paper was guided by senior fellows Ralph Klein and Brian Tobin, two former premiers of energy-rich provinces. A series of specific policy reports will follow in 2009.

The centre also analyzed Ontario’s proposed 20-year energy plan and the implications for energy consumers and the Ontario economy. The report, Securing Ontario’s Power Supply: Market Forces Are Superior to Government Fiat, exposed inconsistencies in the proposed regulations. According to the Institute’s analysis, the province’s central-planning approach actually invites rate escalation. The report provided the basis for comments later submitted to the Ontario Energy Board.

The potential labor shortage in Alberta was the subject of the Fraser Alert Eliminating Barriers to Worker Mobility: Increasing the Availability of Skilled Labor in Alberta’s Oil Sands Industry. The publication examined provincial licensing and certification requirements, federal employment insurance rules, and the lack of reciprocal agreements with other countries—all of
which constrain skilled workers from entering the Alberta workforce. The March issue of Fraser Forum focused on energy issues with articles that included: “A cleaner future,” by David Lewin, examined how commercializing “clean coal” technology may save the environment and the coal industry; “Bitumen resource development and the Alberta labour market,” by Herb Emery, explained why the tightness of the labour market should be an important policy focus for the Alberta government; “CANDU or no CANDU?” by Bryne Purchase, outlined a strategic position for Canada in the global nuclear industry; “Highlights from the first annual Global Petroleum Survey,” by Graham Thomson; and “Envisioning a continental energy strategy for North America,” by Ralph Klein and Brian Tobin, with Gerry Angevine, identified the various factors in North America’s energy sector that suggest the need for a comprehensive energy strategy.

In the October issue of Fraser Forum, Diane Katz, director of Risk, Regulation and Energy Policy Studies, outlined the positions on energy of presidential candidates John McCain and Barack Obama. According to “A barrel full of problems,” Canada would confront an administration that is less friendly to its petroleum products no matter which candidate emerged the victor.

The centre produced a number of commentaries in major media. For example, the announcement by the Alberta government that it would postpone some royalty rate hikes generated an opinion piece in the Calgary Sun on Nov. 28. In “Royalty ‘discount’ not enough to prevent investment from fleeing Alberta,” Ralph Klein and Gerry Angevine argued for even greater rollbacks of royalty rates to encourage petroleum industry investment and production.

Professor Moens also spent considerable time presenting his research on Canadian-American relations to organizations around the globe, including:

Russian Association for Canadian Studies in Saint Petersburg, Russia, on February 25

Network on North American Studies in Canada and the United States at the University of British Columbia in Vancouver from March 13-15

Cicero Foundation in Paris from April 3-4

Canadian International Council Conference in Victoria, BC, from May 12-13

Netherlands Ambassador to Canada Roundtable in Ottawa on May 16, and


Diane Finley, minister of citizenship and immigration, speaks to reporters following her address to the Fraser Institute’s immigration conference in Montreal.

CANADIAN-AMERICAN RELATIONS

The Centre for Canadian-American Relations published three major studies in 2008: Immigration Policy and the Terrorist Threat in Canada and the United States, co-edited by Alexander Moens and Martin Collacott; Saving the Security and Prosperity Partnership: The Case for a North American Standards and Regulatory Area; Canada and Obama: Canada’s Stake in the 2008 US Election

Staff in the department also wrote a number of commentaries on trade and political relations that were published in the National Post, the Calgary Herald, the Canadian Manager, the Toronto Sun, the Kelowna Daily Courier, The Dispatch, the magazine of the Canadian Defence and Foreign Affairs Institute, along with three articles in Fraser Forum.

Alexander Moens, senior fellow in Canadian-American Relations, co-organized a major conference, Immigration Policy: Reassessing the Economic, Demographic, and Social Impact on Canada, for the Institute in Montreal, Quebec, in June.
The Fraser Institute's research on immigration examines the economic, demographic, and social impacts of immigration policy on Canadian society, related security threats, and issues of citizenship, multiculturalism, and national identity. It includes the work of senior fellows Martin Collacott, Herbert Grubel, and Alexander Moens.

In 2008, the Institute held a conference in Montreal that examined a range of immigration issues including immigration and labour markets, whether immigration can offset the effects of population aging, and questions about how well immigrants are integrating into Canadian society. The conference was addressed by the federal and Quebec ministers of immigration; and included panellists from Canada, the United States, Britain, and France.

Earlier in the year, the Institute published Immigration Policy and the Terrorist Threat in Canada and the United States, a volume of papers from the Institute's 2007 immigration conference. A similar volume from the 2008 conference will be published in 2009. In the course of 2008, senior fellows of the Fraser Institute also published articles related to immigration in Fraser Forum, Canadian Diversity magazine, and such newspapers as the Globe and Mail, Vancouver Sun, and Ottawa Citizen. Martin Collacott also testified before the House of Commons Standing Committee on Citizenship and Immigration.

(Below) Demonstrators protest outside the Institute’s immigration conference in Montreal in June.

(Bottom) The Institute's Tasha Kheiriddin moderates a panel with Yolande James, Quebec minister of immigration, and Martin Lemay, PQ immigration critic, during the Montreal immigration conference.
The Education Programs department is based in the Fraser Institute’s Vancouver office and has a staff of four: Vanessa Schneider, director of education programs; Lindsay Mitchell, education programs coordinator; Courtenay Vermeulen, education programs assistant, and Annabel Addington, former director and current program advisor. The department continued to expand its programs in 2008, offering seminars, workshops, conferences, student newsletters, essay and video contests, event bursaries, and internships in an effort to encourage students, teachers, and the general public to develop their understanding of competitive markets.

Student seminars

The student seminar program involves university, college, and senior high school students in structured discussions of economic policy issues and competitive markets; the program gives them the opportunity to debate and interact with their peers on important topics.

During 2008, the Institute hosted 11 one-day seminars attracting 1,200 participants. Three programs were held in Vancouver, two in Calgary, and individual events were held in Victoria, Prince George, Saskatoon, Winnipeg, Toronto, and Montreal.

To encourage greater participation in BC, for the third year we offered students living outside of the three BC communities where seminars were held a bursary to attend the Vancouver student seminar on public policy issues. The bursary provides air travel, two nights’ hotel accommodation, a special breakfast before the seminar, and a reception with the presenters after the seminar. This year, 45 students from high schools, colleges, and universities in all BC regions took advantage of this program.

High school student seminars, Why Do People Behave the Way They Do? An Introduction to Economic Reasoning, were held in Vancouver, Surrey, and Calgary. The programs featured a combination of short lectures, activities, and simulations to help students learn about economic principles and how to apply them to decision making. Approximately 200 students from local high schools attended each seminar. The seminars were made possible through the support and sponsorship provided by the Lotte & John Hecht Memorial Foundation, ConocoPhillips, EnCana Corporation, and the John Dobson Foundation.

The Fraser Institute and Liberty Fund, Inc. co-sponsored colloquia

The Fraser Institute and Liberty Fund, Inc. held a series of conferences for students, teachers, and professionals in the second year of our co-sponsorship program. These colloquia largely followed the traditional Liberty Fund format of intense discussions based on readings. In all, 50 advanced-level students, 14 teachers, and 40 professionals from business, the media, academia, and other fields participated in these programs, exploring ideas and engaging in discussions in a relaxed but structured environment, with the interests of the participants themselves determining the overall direction of the conversation. Topics explored in 2008 included public choice economics, economic progress, entrepreneurship, and private charity. The student and teacher participants from across Canada were selected through a competitive process in which more than 110 students who had participated in the Institute’s one-day seminars and all high school teachers associated with our programs were invited to apply.

Christine Van Geyn, Dana Jevremovic, Janet Neilson, Michael Currie and Paul Braczek took part in the May 2008 student colloquium held in Victoria, BC.
Canadian Student Review

The Canadian Student Review is a quarterly publication sponsored by the Lotte & John Hecht Memorial Foundation that contains articles written for and by students. Each edition includes articles on various economic issues with viewpoints that are unlikely to be found in the typical campus newspaper. In 2008, more than 17,000 copies of each issue of the Review were distributed to print and digital subscribers, as well as distributed on university and college campuses through a network of professors and student organizations.

Student internship program

The Fraser Institute hired 16 student interns to train as junior policy analysts and junior program staff in 2008. The students are selected through a competitive hiring process that included more than 350 applicants from across Canada and the United States. Paired with Fraser Institute analysts and program directors, the young scholars are given the opportunity to make a tangible and worthwhile contribution to the Institute’s work. The interns represent a growing network of people who are informed and passionate about ideas and who are willing to translate the knowledge they have gained into a force to be reckoned with by policy makers and opinion leaders.

Ask the Professor

Ask the Professor is a new, interactive feature on www.fraserinstitute.org launched in February and featuring a new article each month that examines topics through the lens of economics, philosophy, history, and political thought. Once a month, following the release of the article, students and other interested people can participate in a live, on-line chat with the professor, who answers questions and offers insights on the topic. The program featured two experts in 2008: Dr. Jonathan Fortier, senior fellow at the Fraser Institute and senior director of academic initiatives at the Institute for Humane Studies; and Dr. Steven Horwitz, Charles A. Dana professor of economics at St. Lawrence University in Canton, New York. Topics discussed included scarcity, unintended consequences, prices and profits, and comparative advantage.

Fraser Institute Interns, 2008

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<thead>
<tr>
<th>Name</th>
<th>University/Institute</th>
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<tbody>
<tr>
<td>Breanna Bishop</td>
<td>University of British Columbia</td>
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<tr>
<td>Kyla Bottriell</td>
<td>University of Victoria</td>
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<tr>
<td>Mark Brosens</td>
<td>Ryerson University and York University</td>
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<tr>
<td>Matthew Brown</td>
<td>McGill University</td>
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<tr>
<td>Miguel Cervantes</td>
<td>Université du Québec à Montréal</td>
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<tr>
<td>Michael Cust</td>
<td>University of Waterloo</td>
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<td>David Karp</td>
<td>University of Victoria</td>
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<tr>
<td>Meredith Lilly</td>
<td>University of Toronto Mississauga</td>
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<tr>
<td>James Lombardi</td>
<td>University of Warwick</td>
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<tr>
<td>Bonnie Lui</td>
<td>University of British Columbia</td>
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<tr>
<td>Kathryn Mitrow</td>
<td>University of Western Ontario</td>
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<tr>
<td>Gillian Nation</td>
<td>Bishop’s University</td>
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<tr>
<td>Derrick Schroeter</td>
<td>Wilfrid Laurier University</td>
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<tr>
<td>Marisha Warrington</td>
<td>Queen Mary University</td>
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<td>Lu (Lulu) Zhou</td>
<td>University of Ottawa</td>
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The topic of the annual student essay contest in 2008 was “The Canadian health care system: Why is it broken, and how can it be fixed?” This year’s contest garnered more than 100 entries from students at universities and high schools across Canada, the United States, and around the world. The contest was sponsored by the Manning Centre for Building Democracy. Entries were judged on several criteria, including understanding of competitive markets, originality of ideas, understanding of the issue, and clear expression of ideas.

The winners were:

1st Place ($1,000)
Reforming Medicare
by Richard Norman, Halifax, Nova Scotia
University of King’s College, Journalism, 2008

2nd Place ($500)
Healthcare Crossroads: Pivotal Changes for Reform
by Teri Sproul, Chester, Nova Scotia
Macquarie University, International Communication, 2010

High school category
(tie for first place, both winners received $250)
The Case for Capitalist Healthcare
by Ty Mills, Calgary, Alberta
St. Mary’s High School, Grade 12
Time to Care
by Sarah Morris, Vancouver, British Columbia
York House School, Grade 12

The topic of the annual student video contest in 2008 was “Incentives Matter: Fixing Health Care in Canada,” and video entries were received from university and high school students across Canada. The contest was sponsored by the Lotte and John Hecht Memorial Foundation.

The winning entries were selected based on originality, clear expression of ideas, production values, quality of story, and understanding of the topic. A special Viewer’s Choice Award was also awarded in each category to the videos with the highest rating on YouTube. All winning videos can be viewed at YouTube.com/FraserInstitute.

The winners were:

Post-Secondary Category
1st Place ($2,000)
Dog Days
Created by Richard Norman, Dalhousie University, Halifax, NS and Tim Mak, McGill University, Montreal, QC

2nd Place ($1,500)
Health Care in Canada
Created by Matthew Bufton, University of Windsor, Windsor, ON

Runner-up (received a handheld camcorder valued at $500)
Save a Canadian Today
Created by Matthew Guilherme, University of Waterloo, Waterloo, ON

Viewer’s Choice Award ($750)
Dog Days
Created by Richard Norman, Dalhousie University, Halifax, NS and Tim Mak, McGill University, Montreal, QC

(Winners continue on next page)
Student bursaries

The Fraser Institute attempts to reach as many students as possible through our policy events. Consequently, the Institute offers bursaries for many of our events and conferences to local scholars who might otherwise find the registration fees prohibitive. Institute members who recognize the benefit of exposing students to these important policy events sponsor many of these students.

Programs for teachers

Since 2000, the Fraser Institute has offered teacher workshops on economic principles as well as a teacher resource section on the Institute’s website.

Teacher training workshops

The Institute held six workshops for secondary school teachers in 2008 where more than 100 teachers received training and education on a variety of topics including environmental issues, economics, capitalism, trade, and globalization.

The Fraser Institute continued to partner with similar organizations interested in encouraging economic awareness through education, including the Foundation for Teaching Economics (FTE) and the Washington Council on Economic Education. With the FTE, the Institute offered a one-day program in Vancouver, Is Capitalism Good for the Poor? This curriculum considers the question of whether the institutions characteristic of capitalism create incentives that promote wealth creation around the world.

The annual teacher training workshop at the Canada-US border was held in Blaine, WA, with both Canadian and American teachers in attendance. This year, this international program featured The Economic Freedom Map: Charting a Path to Prosperity, a set of six lesson plans designed to accompany the Economic Freedom of the World wall map. These materials, which were released in 2007, can be used to explain the principles of economic freedom and its relation to global prosperity and are intended for use in high school economics courses and other courses where economic reasoning may be applied.

The popular Teacher Training Workshop on Economic Principles expanded this year, as programs were held in Victoria, BC, and Toronto, ON in addition to Vancouver, BC. This workshop is intended for new and experienced economics teachers, as well as those who want to incorporate economic principles into other courses. It provides participants with a number

List of 2008 Education Programs

Student seminars:
Explore Public Policy Issues
January 26, Montreal
February 9, Calgary
March 6, Saskatoon
March 7, Winnipeg
October 25, Vancouver
November 7, Victoria
November 8, Toronto
November 14, Prince George

High school seminars: Why Do People Behave the Way They Do? An Introduction to Economic Reasoning
February 22, Surrey
October 10, Calgary
October 17, Vancouver

The Fraser Institute and Liberty Fund, Inc. Co-sponsored Colloquia
January 31-February 3, Vancouver, Liberty and Entrepreneurship Professional Colloquium
May 8-11, Victoria, Liberty and Public Choice: The Reality of the State Student Colloquium
June 12-15, Montreal, Liberty, Entrepreneurship and Innovation Professional Colloquium
July 3-6, Vancouver, Liberty and Market Principles Student Colloquium

High School Category

1st Place ($1,500)
Save Canada’s Health Care
Created by Alyssa Moore, North Grenville District High School, Kemptville, ON

2nd Place ($1,000)
Fixing Canada’s Health Care System – Incentives Matter
Created by Corey Leung and George Zahariev
Mount Douglas Secondary, Victoria, BC

3rd Place ($750)
Problems Within
Created by Julie Buiza, Kimberly Bui, and Leah Chao
Burnaby Central High School, Burnaby, BC

Viewer’s Choice Award ($750)
Canadian Health Care Crisis
Created by Curtis Huisman and Jeffrey Oudman
W.R. Myers High School, Taber, AB

Teachers attending the Institute’s workshop on the environment and economy learned about aquaculture during a field trip to the Vancouver Aquarium.
of lesson plans they can use to teach economics effectively. Many of the lessons incorporate games, simulations, and other ways to make economics fun and interesting for students. The teacher workshop program was supported through sponsorship from the Lotte & John Hecht Memorial Foundation, the London Drugs Foundation, the Foundation for Teaching Economics, and the Washington Council on Economic Education.

Teaching resources
Use of the Teacher Centre section on www.fraserinstitute.org continues to increase. Teachers and the general public can find economic glossaries, lesson plans, video/DVD recommendations, and other classroom resources on the site. Strong endorsements of the site have come from educators who find the format and content useful.

Journalism program
In 2008, the Institute held its second journalism program, Economics and Markets. Fifteen emerging Canadian journalists with an interest in honing their economic reporting skills attended the week-long program in Vancouver. The format of the program encouraged the exploration of ideas through lectures and discussion within a small group, and allowed participants to engage in a forum of learning, questioning, and critical analysis of free-market thinking. The program was supported through the sponsorship of Carter Management Co. Ltd. and other donors.

July 24-27, Montreal, Liberty and Economic Progress: The Role of Entrepreneurship and Innovation
Student Colloquium
September 25-28, Parksville, Liberty and Market Principles
Teacher Colloquium
December 4-7, Vancouver, Liberty and Private Charity Professional Colloquium

Teacher Workshops
January 7, Vancouver, Is Capitalism Good for the Poor?
April 19-22, Vancouver, HSBC Institute on the Environment and the Economy
October 30, Peace Arch Border Crossing, Blaine WA, The Economic Freedom Map: Charting a Path to Prosperity
November 6, Toronto, Economic Principles
November 12, Vancouver, Economic Principles
December 4, Victoria, Economic Principles

Economics and Markets Journalism Seminar
May 19-23, Vancouver
The Fraser Institute Events department produces high quality events that promote and support the vision and mission of the Institute. The department is managed by Fiona Marshall White and supported by Julie DiMambro, Ashley Astells, Inu Manak, and Heather Corbett in Vancouver, along with Mirja van Herk in Calgary, Melissa Holoday in Toronto, Courtney May in Ottawa, and Johana Křížová in Montreal.

In 2008, the department organized 132 events for more than 6,500 attendees. These events included luncheons, policy briefings, a conference, receptions, awards celebrations, gala dinners, our premier evening dinner series, and our policy excursions.

Former Director of Events, Leah Costello, became Director of Special Projects in 2008 so she could focus on marketing the events and other Institute projects, such as our new video project, Fraser TV.

Policy Briefings

Our cross-country policy briefings are the backbone of our events program, providing a forum for a wide spectrum of public policy ideas. These lunchtime events present detailed information from knowledgeable and well-respected speakers. Our topics have included international affairs, financial concerns, national security, hospital waiting lists, pharmaceutical policy, property rights, and aboriginal issues.

Behind the Spin

Our Behind the Spin cocktail speaker series expanded to Montreal and Ottawa, in addition to Vancouver and Calgary, following the successful pattern established in Toronto in 2006. This program combines a topical speaker with conversation and networking over cocktails, followed by an optional private dinner with the speaker and more detailed debates.

Topics covered in 2008 included health care, Canada-US relations, Afghanistan, poverty, provincial justice systems, energy issues, and agricultural policies. Our list of speakers included David Frum, journalist, author and former speechwriter for President George W. Bush; Diane Francis, National Post editor-at-large; Andy Barrie of CBC Radio; Pamela Wallin, member of the independent panel on Canada’s future in Afghanistan; Dr. Robert Ouellet, president of the Canadian Medical Association; Dr. Brian Day, former president of the Canadian Medical Association; John Fund of the Wall Street Journal; His Excellency Omar Samad, Afghanistan Ambassador to Canada; Dr. Anson Chan, legislative member of the Council of Hong Kong; Ezra Levant, author, blogger and free-speech defender; His Excellency Howar Ziad, Iraqi Ambassador; His Excellency David Wilkins, US Ambassador; Jamie Graham, former Vancouver chief of police; and Donald Brenner, BC Supreme Court Chief Justice.

Illuminismo/Dialogues

The Vancouver Illuminismo conversation series and the Calgary and Toronto Dialogues conversation series are dinner events that provide an intellectually stimulating atmosphere where the audience can hear and ask questions of esteemed speakers, enjoy a fine meal, and network with other guests.

Speakers in 2008 included Karl Rove, former head of the White House Office of Strategic Initiatives; Mark Steyn, Canadian writer and political commentator; Richard Dawkins, British ethologist, evolutionary biologist, and author; and Dr. Zbigniew Brzezinski, former United States national security advisor. This popular series will continue through 2009 with John Howard, former Australian prime minister, as the first speaker.

Other significant events

In June, the Institute hosted a conference in Montreal focusing on the economic, demographic, and social impact of immigration on Canada. Simultaneous translation ensured that the proceedings were available in both French and English. The Hon. Diane Finley, Canada’s Minister of Citizenship and Immigration, presented a keynote address on the government’s legislative initiatives for dealing with the backlog of 900,000 applications for immigration visas. Experts from France, Britain, and the United States gave papers that discussed the state of immigration policies in those countries.
September saw the release in Hong Kong of the Institute’s *Economic Freedom of the World: 2008 Annual Report*. For the 12th straight year, Hong Kong was recognized as the top economic jurisdiction in the world. Chief Executive of Hong Kong Mr. Donald Tsang spoke at a gala dinner saluting Hong Kong’s economic freedom. The report’s launch also included presentations from Dr. Richard Wong, Director, the Hong Kong Center for Economic Research, The University of Hong Kong, and Dr. Frances Lui, director for economic development at the Hong Kong University of Science and Technology.

In November, we held our 4th Annual Canada Strong and Free gala dinner in Ottawa. The sold-out event was hosted by Mike Harris, Fraser Institute senior fellow and co-author of *Vision for a Canada Strong and Free*. The guest speaker was Canada’s finance minister, the Honourable Jim Flaherty. The gala helped launch the opening of our Ottawa office.

### Policy excursions

The popular policy excursion program began in March 2008 with a visit to New York. In June, the Institute’s annual Washington excursion included meetings at the US Supreme Court, the Pentagon, the White House, the US Federal Reserve, and the Canadian Embassy. The year’s final excursion was a sold-out trip to the Gulf region. The tour began in Muscat, Oman, moved on to Dubai, followed by Abu Dhabi, and Doha, Qatar. Participants visited Dubai’s financial centre, the Emirates Centre for Strategic Studies, the Qatar Foundation, Al Jazeera, the Dubai Creek project, Dubaiworld, Al Quadra, and SNC Lavalin.

(above) Participants in the Fraser Institute’s Gulf excursion saw the world’s second largest mosque under construction in Abu Dhabi.

Richard Dawkins (left), evolutionary biologist and author of *The God Delusion*, chats with Michael Walker, Fraser Institute senior fellow, and Janet Walker during Dawkins’ appearance at the *Illuminismo* speaker series in Vancouver.

**Fraser Institute 2008 Annual Report** 31
## 2008 EVENTS

### CALGARY

<table>
<thead>
<tr>
<th>Date</th>
<th>Speaker/Event</th>
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<tbody>
<tr>
<td>January 30</td>
<td>David Frum, columnist and author of <em>Comeback: How the Conservatives Could Win Again</em></td>
</tr>
<tr>
<td>April 15</td>
<td>Karina Wood, Outreach Coordinator, Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, and Donner joint awards recipient Monica Brinck</td>
</tr>
<tr>
<td>May 8</td>
<td>His Excellency Omar Samad, Afghanistan Ambassador to Canada</td>
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<tr>
<td>June 9 and June 10</td>
<td>Dr. Anson Chan, Member, Legislative Council of Hong Kong</td>
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<tr>
<td>June 26</td>
<td>Senior Economist Gerry Angevine and Graham Thomson, Centre for Energy Policy Studies</td>
</tr>
<tr>
<td>August 27</td>
<td>Nadeem Esmail, Director, Health System Performance Studies, and Maureen Hazel, Health Policy Analyst</td>
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<tr>
<td>September 9</td>
<td>Ralph Klein, former Premier of Alberta, and Senior Fellow, Fraser Institute</td>
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<td>September 24</td>
<td>Karl Rove, former Chief of Staff to President George W. Bush</td>
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<tr>
<td>October 2</td>
<td>Calvin Helin, author, lawyer, and President &amp; CEO of Eagle Group of Companies</td>
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<tr>
<td>October 16</td>
<td>Ezra Levant, former publisher, <em>The Western Standard</em></td>
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<tr>
<td>October 27</td>
<td>Mark Mullins, Executive Director, Fraser Institute</td>
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<tr>
<td>November 6</td>
<td>Nadeem Esmail, Director, Health System Performance Studies, and Maureen Hazel, Health Policy Analyst, Fraser Institute</td>
</tr>
<tr>
<td>November 13</td>
<td>Peter Cowley, Director of School Performance Studies, Fraser Institute</td>
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<tr>
<td>December 4</td>
<td>Prof. Tom Flanagan and Manny Jules, Chief Commissioner, First Nations Tax Commission</td>
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<tr>
<td>December 10</td>
<td>Preston Manning, Senior Fellow, Fraser Institute, and President and CEO of the Manning Centre for Building Democracy</td>
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<thead>
<tr>
<th>Date</th>
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<tr>
<td></td>
<td>The US After Bush</td>
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<td></td>
<td>Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, Breakfast Briefing</td>
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<td>Canada’s Role in Afghanistan</td>
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<td>Democracy and Universal Suffrage</td>
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<td>Global Petroleum Survey 2008 Release</td>
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<td>Medical Technology in Canada: State of the Art?</td>
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<td>A Conversation with Ralph Klein</td>
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<td>Karl Rove Reviews US Politics</td>
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<td>Dances with Dependency: Success Through Self-Reliance</td>
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<td>Levant, Mohamed, and the Case for Freedom of Speech</td>
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<td></td>
<td>Market Meltdown: Understanding 300 Years of Credit Crises and the Implications for Public Policy and Your Pocketbook</td>
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<td>Waiting for Health Care in Canada: A Necessary Evil?</td>
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<td></td>
<td>Garfield Weston Awards for Excellence in Education</td>
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<td>First Nations’ Property Rights</td>
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<td>Parliamentary Paralysis</td>
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### MONTREAL

<table>
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<tr>
<th>Date</th>
<th>Speaker/Event</th>
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<tr>
<td>January 24</td>
<td>David Frum, columnist and author of <em>Comeback: How the Conservatives Could Win Again</em></td>
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<tr>
<td>February 7</td>
<td>Dennis Julien, co-author and Joanne Marcotte, co-author and director, <em>The Quiet Illusion</em></td>
</tr>
<tr>
<td>March 11</td>
<td>Senator Hugh Segal, CM</td>
</tr>
<tr>
<td>April 10</td>
<td>Fraser Institute Montreal office</td>
</tr>
<tr>
<td>April 22</td>
<td>Peter Cowley, Director of School Performance Studies, Fraser Institute</td>
</tr>
<tr>
<td>April 24</td>
<td>Éric Grenon, Agricultural Economist</td>
</tr>
<tr>
<td>May 6</td>
<td>Stevan Mitchell, Vice President of Intellectual Property Policy, Entertainment Software Association</td>
</tr>
<tr>
<td>May 27</td>
<td>Alain Dubuc, author, columnist and former Editor-In-Chief, <em>La Presse</em></td>
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<tr>
<td>June 3 - 5</td>
<td>Various speakers</td>
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</tbody>
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<thead>
<tr>
<th>Date</th>
<th>Speaker/Event</th>
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<tbody>
<tr>
<td></td>
<td>The US After Bush</td>
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<td></td>
<td>The Quiet Illusion</td>
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<td></td>
<td>Guaranteed Annual Income: Why Milton Friedman and Bob Stanfield were Right</td>
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<td></td>
<td>Launch of Perspectives magazine</td>
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<td>Garfield Weston Awards for Excellence in Education</td>
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<td></td>
<td>A Sticky Situation: Problems and Solutions for Quebec’s Maple Syrup Industry</td>
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<td></td>
<td>Piracy and Other Policy Impediments to Export Growth</td>
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<td></td>
<td>Discussion of book <em>Lettre à mes amis souverainistes</em></td>
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<tr>
<td></td>
<td>Canadian Immigration Policy Conference: Assessing the Economic, Demographic, and Social Impacts</td>
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www.fraserinstitute.org
### MONTREAL 2008 Events Continued

<table>
<thead>
<tr>
<th>Date</th>
<th>Speaker/Panelists</th>
<th>Topic</th>
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</thead>
<tbody>
<tr>
<td>September 18</td>
<td>His Excellency Howar Ziad, Iraqi Ambassador to Canada</td>
<td>The Rebirth of Iraq</td>
</tr>
<tr>
<td>September 25</td>
<td>Dr. Costas Panagopoulos, Fordham University</td>
<td>US Elections: Voting behaviors, Campaign Management and Financing</td>
</tr>
<tr>
<td>October 9</td>
<td>Ralph Klein, former Premier of Alberta, and Senior Fellow, Fraser Institute</td>
<td>A Conversation with Ralph Klein: Alberta, Quebec, and the Future of Canada</td>
</tr>
<tr>
<td>October 28</td>
<td>US Ambassador David Wilkins</td>
<td>US Presidential Election</td>
</tr>
<tr>
<td>November 6</td>
<td>Dr. Robert Ouellet, President of the Canadian Medical Association</td>
<td>Condition Critical: The Future of Canadian Health Care</td>
</tr>
<tr>
<td>November 19</td>
<td>Fraser Institute Senior Economist Nathalie Elgrably-Levy</td>
<td>Tapping Quebec’s Blue Gold: Water, Property Rights, and the State</td>
</tr>
</tbody>
</table>

### OTTAWA

<table>
<thead>
<tr>
<th>Date</th>
<th>Speaker/Panelists</th>
<th>Topic</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 21</td>
<td>Joel-Denis Bellevance, Ottawa Bureau Chief, La Presse, Gerry Nichols, Democracy Institute, and Canada’s leading Conversative blogger Stephen Taylor</td>
<td>First Hundred Days: What Direction Should the Government Take?</td>
</tr>
<tr>
<td>November 24</td>
<td>Former Premier of Ontario and Fraser Institute Senior Fellow Mike Harris and Hon. Minister Jim Flaherty</td>
<td>Canada Strong and Free: The State of the Economy</td>
</tr>
</tbody>
</table>

### TORONTO

<table>
<thead>
<tr>
<th>Date</th>
<th>Speaker/Panelists</th>
<th>Topic</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 9</td>
<td>Dr. Howard Fuller, Distinguished Professor of Education, and Founder and Director, Institute for the Transformation of Learning, Marquette University, Wisconsin</td>
<td>Creating Education Choice for Black Students</td>
</tr>
<tr>
<td>January 23</td>
<td>David Frum, columnist and author of Comeback: How the Conservatives Could Win Again</td>
<td>The US After Bush</td>
</tr>
<tr>
<td>March 4</td>
<td>Robert Deluce, Founder, Porter Airlines, and Toby Lennox, Vice President, Corporate Affairs, Greater Toronto Airports Authority</td>
<td>Flying in the Face of Public Opinion</td>
</tr>
<tr>
<td>March 19</td>
<td>Peter Cowley, Director of School Performance Studies, Fraser Institute</td>
<td>Garfield Weston Awards for Excellence in Education</td>
</tr>
<tr>
<td>April 9</td>
<td>Karina Wood, Outreach Coordinator, Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, Donner Awards judge Bob English, and previous award recipient Maxine Roness</td>
<td>Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, Breakfast Briefing</td>
</tr>
<tr>
<td>April 23</td>
<td>John Manley, Former Deputy Prime Minister of Canada and Finance Minister</td>
<td>A Conversation with John Manley</td>
</tr>
<tr>
<td>May 6</td>
<td>Diane Francis, columnist, The Financial Post, and Andy Barrie, host, CBC Radio's Metro Morning</td>
<td>The Challenges and Opportunities Facing Canadian Media in an Electronic Age</td>
</tr>
<tr>
<td>June 5</td>
<td>Norman Larocque, public policy consultant and advisor, the Education Forum of New Zealand</td>
<td>Paying for Post-Secondary Education: The Costs and Benefits of Student Loan Programs for an Educated Society</td>
</tr>
<tr>
<td>June 5</td>
<td>Norman Larocque, public policy consultant and advisor, the Education Forum of New Zealand</td>
<td>Individual Developments in School Choice</td>
</tr>
<tr>
<td>September 16</td>
<td>Pamela Wallin, member of the Independent Panel on Canada’s Future in Afghanistan</td>
<td>Canada’s Role in Afghanistan</td>
</tr>
<tr>
<td>September 23</td>
<td>Karl Rove, former Chief of Staff to President George W. Bush</td>
<td>Karl Rove Reviews US Politics</td>
</tr>
</tbody>
</table>
### 2008 EVENTS Continued

**VANCOUVER**

**October 21**  
John Fund, Deputy Editorial Features Editor, *Wall Street Journal*  
Election 2008 and Beyond

**November 18 - 19**  
Sylvia LeRoy, former Program Manager, Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services  
Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services

**November 24**  
Dr. Jack Mintz, The Palmer Chair in Public Policy, University of Calgary  
The Global Financial Crisis

**January 28**  
David Frum, columnist and author of *Comeback: How the Conservatives Could Win Again*  
The US After Bush

**February 18**  
Karl Rove, former Chief of Staff to President George W. Bush  
Karl Rove on US Politics

**April 8**  
Karina Wood, Outreach Coordinator, Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, former Donner Awards finalist Ian Ross, and Donner Awards judge Stephen Easton  
Donner Canadian Foundation Awards for Excellence in the Delivery of Social Services, Breakfast Briefing

**April 17**  
Peter Cowley, Director of School Performance Studies, Fraser Institute  
Survey Results from BC Parents on Province-Wide Testing

**April 28**  
Prof. Richard Dawkins, biologist, ethologist, and author of *The God Delusion*  
Richard Dawkins on Evolution & Religion

**May 21**  
Ralph Klein, former Premier of Alberta, and Senior Fellow, Fraser Institute  
A Conversation with Ralph Klein

**May 26**  
Mark Steyn, columnist and author, *America Alone: The End of the World As We Know It*  
Mark Steyn on the War on Terror

**May 27**  
Ezra Levant, former publisher, *The Western Standard*  
Levant, Mohamed, and the Case for Freedom of Speech

**June 13**  
Ronald Arculli, Chairman, Hong Kong Exchanges and Clearing Ltd. Hassan Khosrowshahi, Chairman of the Board, Fraser Institute, and Mark Mullins, Executive Director, Fraser Institute  
Dr. Harold Walter Siebens Lecture and AGM Global Financial Crisis: The Perspective from Hong Kong

**June 13**  
Mark Mullins, Executive Director, Fraser Institute, and Institute staff  
Fraser Institute Open House

**June 25**  
Sandy Maisel, Professor of Government and Director, Goldfarb Center for Public Affairs and Civic Engagement, Colby College (ME)  
The 2008 US Elections: A Nation Faces a Crossroad

**September 4**  
Dr. Brian Day, Past President, Canadian Medical Association  
Putting Patients First: The Only Solution for Canada’s Health Care System

**September 29**  
Zbigniew Brzezinski, former US National Security Advisor  
American Foreign Policy After the Elections

**September 30**  
Calvin Helin, author, lawyer, and President & CEO of Eagle Group of Companies  
Dances with Dependency: Success Through Self-Reliance

**October 16**  
Jamie Graham, former Chief Constable, Vancouver Police Department  
From Free Needles to Free Drugs: What’s in Store for the Downtown Eastside?

**October 23**  
Mark Mullins, Executive Director, Fraser Institute  
Market Meltdown: Understanding 300 Years of Credit Crises and the Implications for Public Policy and Your Pocketbook

**October 30**  
Prof. Alexander Moens, Fraser Institute Senior Fellow  
Donkey or Elephant? The Impact on Canada after the Circus Ends

**November 5**  
Peter Cowley, Director of School Performance Studies, Fraser Institute  
Garfield Weston Awards for Excellence in Education

**November 13**  
Derek Fraser, Former Ambassador to Ukraine, Greece, and Hungary  
Dealing with a Resurgent Russia

**November 18**  
BC Supreme Court Chief Justice Donald Brenner  
Trial and Error? Moving Our Courts to the 20th Century
The Fraser Institute hosted Karl Rove, former chief of staff to President George W. Bush, (above, centre) at events in Vancouver, Calgary and Toronto.

Participants in the Institute's Washington, DC policy excursion (left) pose in front of the Washington Monument.
Total income for the Fraser Institute including donations, sales of publications, interest, and other income for the year 2008 amounted to $13,865,138.

Support
As of December 31, 2008, the Institute recorded 3,738 supporters from Canada, the United States, and around the world. Individuals and organizations are invited to support the Institute’s work through tax-receiptable contributions in one of six support categories.

Special projects
During the year the Institute approached prospective donors to support various areas of our work including student seminars, teacher workshops, the elementary and secondary school report cards, and studies on a wide range of policy issues including the environment, globalization, taxes, labour policy, entrepreneurship, economic freedom, risk and regulation, pharmaceutical and health care, Canada-US relations, insurance, and energy.

Sponsorships
Sponsors and advertisers are invited to support Fraser Institute events including dinners, policy briefings, special events, Fraser Forum, our public policy magazine, and Canadian Student Review.

Publications
In 2008 the Institute released 82 publications in print and digital format. Our publications are available free of charge on the Institute’s website at www.fraserinstitute.org. Institute hard copy publications are available for purchase with these revenues going towards further research. Special large-volume discounts are available for stores, libraries, and universities.

For details call David Zheng at 1-800-665-3558 ext. 580, or e-mail sales@fraserinstitute.org.

Direct mail campaigns
The Institute conducts an annual direct mail campaign to explain our work to potential new supporters. This campaign brought in 863 new supporters whose gifts totaled $185,807 in 2008.

Frontline
In 2008, the Institute published four editions of Frontline, a periodic newsletter for supporters designed to demonstrate the impact of donors’ support in helping to improve public policy in Canada and around the world. Institute friends generously contributed an additional $180,934 in support of programs highlighted in Frontline.

Bequests
To discuss how you can make a contribution to the Fraser Foundation or set up a special fund, please contact Sherry Stein at (604) 714-4590 or e-mail sherry.stein@fraserinstitute.org.

How you can help
For information on how you can support the Institute’s research, please e-mail: development@fraserinstitute.org or call toll free 1.800.665.3558, ext. 590, or directly call:

Sherry Stein, Director of Development, 604.714.4590

John Maus, Associate Director, Business Development, Ontario, 416.363.6575, ext. 232

Clare Olmstead, Business Development Manager, Alberta, 403.216.7175, ext. 227

Anthony Stewart, Development Associate, Vancouver, 604.688.0221, ext. 557
The Fraser Institute's net assets position as at December 31, 2008 was $1,055,739.

Gross revenues amounted to $13,865,138, representing an increase of 8.9% over 2007. Gross expenditures amounted to $13,829,640, representing an increase of 9.0% over 2007. The net operating surplus was $35,498 for the year.

The Fraser Institute's financial position and operating results for the 2008 year are as follows:

Statement of Financial Position – summary
As at December 31, 2008

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<tbody>
<tr>
<td>Current assets</td>
<td>3,658,565</td>
</tr>
<tr>
<td>Investments</td>
<td>1,060,978</td>
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<tr>
<td>Property and equipment</td>
<td>912,033</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>5,631,576</strong></td>
</tr>
<tr>
<td>Liabilities – current and long term</td>
<td>4,575,837</td>
</tr>
<tr>
<td>Net assets</td>
<td>1,055,739</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>5,631,576</strong></td>
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Statement of Operating Results – summary
For the year ended December 31, 2008

<table>
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<tr>
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<tbody>
<tr>
<td>Revenues</td>
<td>13,865,138</td>
</tr>
<tr>
<td>Expenses</td>
<td>13,829,640</td>
</tr>
<tr>
<td><strong>Increase in unrestricted net assets from Operations</strong></td>
<td><strong>35,498</strong></td>
</tr>
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</table>
In 2008, the Fraser Institute continued its outreach initiatives to the Chinese community. Wallace Chan, the Institute’s coordinator of Chinese affairs, contributed a weekly column, “The Voice of Fraser,” to the Chinese Canadian Times newspaper, which served as a platform to communicate Institute ideas and research to readers in the Canadian-Chinese community. Other media outreach efforts included meetings with newspaper editors and community leaders to ensure they were aware of the Institute’s on-going work.

The Institute also expanded its association with Chinese student groups at universities and colleges. In November, Amela Karabegović, associate director of globalization studies, spoke about the economic freedom of the world project to a group of overseas students studying in Vancouver at Columbia College.

In addition to its contact with Canada’s Chinese-speaking population, the Institute also reached out to groups in Hong Kong, which, for more than three decades, has been ranked the top region in the world for economic freedom in the Institute’s Economic Freedom of the World Annual Report.

The Canadian Chamber of Commerce in Hong Kong held a talk featuring the Institute’s research, and on September 16, the Fraser Institute staged the global launch of its annual Economic Freedom of the World publication in Hong Kong.

Mark Mullins, Fraser Institute executive director, and Professor Richard Wong, director of the Hong Kong Center for Economic Research, the University of Hong Kong, at the release of the Institute’s 2008 Economic Freedom of the World report.
Each year, the publications department turns out an astonishing number of Fraser Institute documents. Editing, typesetting, and design are handled almost entirely internally to ensure that publications are produced in the most consistent and cost-effective way possible. In 2008, the Publications department, under the direction of Kristin McCahon and with the assistance of Lindsey Martin, production editor, Kristin Fryer, publications editor, Kendal Egli, editor/typesetter, and Bill C. Ray, art director, produced 82 publications, including 10 issues of the Institute’s magazine, Fraser Forum, 3 issues of Perspectives, and 3 issues of Canadian Student Review. David Zheng capably handled book sales and shipping, and staffed our book display at Institute events.

Under Bill Ray’s guidance, the Institute spent considerable effort in 2008 improving its visual image. Bill redesigned the Institute logo, coordinated the Institute brochure with the Annual Report and revamped the face of most of the Institute’s publications. The result has been gratifying and dramatic. We invite you to see the change for yourself by browsing through the publications posted on our website.

Fraser Forum

Fraser Forum continues to serve as one of the Institute’s main vehicles for communicating with its supporters and the media. Policy analysts from within the Institute as well as external writers contribute each issue’s 12 to 15 articles. Each issue of Fraser Forum has a specific focus and contains three to six articles on the focus topic which in 2008 included taxation, the environment, equalization, globalization, pharmaceutical policy, education, health policy, families, welfare, and insurance. Many of the articles contain original research and are frequently reprinted in media outlets across Canada. The more than 6,500 copies of Fraser Forum are printed monthly and are distributed to our supporters, the media, academic exchanges, politicians, and selected news stands in British Columbia. In 2008, Kristin Fryer became managing editor of Fraser Forum and took the opportunity to revitalize both the look and content of the magazine.

Perspectives

In 2008, under the inspiration of Tasha Kheiriddin, the Fraser Institute Quebec office launched a magazine designed specifically for francophones. Perspectives is an attractive, full-colour magazine that contains French translations of some of the best and most applicable material from Fraser Forum, and adds articles pertinent to our Quebec and francophone audience. About 4,000 copies of the magazine were distributed in the spring, summer, and fall of 2008.

Fraser Frontline

Each year, the Institute produces four issues of Fraser Frontline, a newsy update that explains to supporters the impact of their donations. The four-to-eight-page newsletter profiles significant research successes, introduces key analysts, and highlights the impact our work has had on public policy in Canada and around the world. To obtain a copy, contact Dan Kary, manager of direct mail, at (403) 216-7175 ext. 228.

Insight

In 2008, with impetus from Alan Dowd, senior fellow, Fraser America, the Institute created an on-line newsletter for our US contacts. Entitled Insight, the newsletter is produced quarterly and is e-mailed to people across the United States. Insight summarizes the Institute research that is most pertinent for Americans, offering public policy solutions from an independent voice.

Information technology

The Fraser Institute has a vibrant IT department. All of the technical needs of our five offices and several home offices are managed by Mer Roberts with the assistance of Oliver Wu. During 2008, the duo undertook an extensive upgrade of Fraser Institute computing power, including adding a new server and back-up system, and new phone system to replace our obsolete and inadequate equipment. They also improved our computer firewall and e-mail systems. The upgrades will enable us to operate at peak efficiency at a reasonable price for the next several years.
## Publication List 2008

### Books

<table>
<thead>
<tr>
<th>Date</th>
<th>Title</th>
<th>Authors/Editors</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 21</td>
<td>Immigration Policy and the Terrorist Threat in Canada and the United States</td>
<td>Martin Collcott and Alexander Moens (eds.)</td>
</tr>
<tr>
<td>April 24</td>
<td>Tax Facts 15</td>
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<tr>
<td>February 19</td>
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<td>Gerry Angevine and Graham Thomson</td>
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<td>Measuring Entrepreneurship: Conceptual Frameworks and Empirical Indicators</td>
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<td>February 19</td>
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<td>John Chant and Keith Godin</td>
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### Short Digital Publications (Fraser Alerts)

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<tbody>
<tr>
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<td>Corporate Welfare: Now a $182 Billion Addiction</td>
<td>Mark Milke and Niels Veldhuis</td>
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<td>December 8</td>
<td>Generosity in Canada and the United States: The 2008 Generosity Index (English Canadian, French, and US versions)</td>
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<td>November 10</td>
<td>How Good is Canada’s Medical Technology Inventory?</td>
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<td>Fred McMahon</td>
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<td>June 14</td>
<td>Canadians Celebrate Tax Freedom Day on June 14 (English Canadian, French, and US versions)</td>
<td>Milagros Palacios and Niels Veldhuis</td>
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### Surveys

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### School Report Cards and Studies in Education Policy

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<tr>
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<td>Claudia R. Hepburn and Andrew Douris</td>
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### FI People

- Mer Roberts
  - Vancouver
- Evan Rodwell
  - Vancouver
- Mark Rovere
  - Toronto
- Cheryl Rutledge
  - Vancouver
- Darlene Savoy
  - Vancouver
The internet has truly revolutionized how people get information and the Fraser Institute has worked hard to keep abreast of the rapid change in technology.

In 2008, we expanded our internet presence with a redesign of our main site, www.fraserinstitute.org, and we reached out to new audiences with the creation of two new websites: www.institutfraser.org to provide French content for a Quebec audience, and www.fraseramerica.org, which allows us to focus on research and content of particular interest to an American audience. As noted elsewhere in this report, we also completed a redesign of our Weston Awards website to help promote the event and ensure recognition of past winners. The new site can be found at www.forexcellenceineducation.org.

These and our many project-specific websites fall under the auspices of the Communications department and are maintained and updated by Wendy Mills, internet content manager, and Cheryl Rutledge, web publisher.

The redesign of the main site focused on its appearance, adding more colour and photos as well as the capability to post videos. The French and US sites mirror the main site in their appearance and share similar navigational features that allow users to access virtually all Fraser Institute research, news releases, and commentaries free of charge. These sites also enable people to subscribe to our electronic newsletter, Fraser Update, register for events or student seminars, and donate to the Institute online.

Altogether, the Institute’s 12 different websites garnered more than 6.2 million page views and more than 930,000 visits in 2008.
Communication has always been one of the cornerstones upon which the Fraser Institute is built. After all, there is no point in having great ideas if no one hears about them.

Letting the world know about the Fraser Institute’s ideas, research, and events primarily falls to the Institute’s Communications department. Made up of Dean Pelkey, director of communications, and Raeann English, media relations specialist in Vancouver, and Julie Lajoye, communications officer in Montreal, the department reached new heights in its ability to spread the word on the Institute’s activities in 2008.

As in past years, our primary focus in 2008 remained on engaging the news media with our research and events. Through the mainstream media, we can reach not only policy makers and politicians, but hundreds of thousands of ordinary people and show them how their communities can become more prosperous and free through the application of the appropriate public policies.

In 2008, the Communications department wrote and distributed 289 news releases and media advisories informing the news media about the Institute’s research and events, the equivalent of sending one item to the news media every 1.26 days. This is a 29 percent increase over the number of news releases and advisories issued in 2007.

This sustained effort at reaching out to the news media resulted in a substantial increase in media coverage in 2008, when we generated 7,254 items on television, radio, in newspapers, and on various websites that mentioned the Fraser Institute, its research, or its events. Of this total, 2,292 media mentions—approximately 31 percent—came from various websites, an indication of the growing importance of the internet for mass communication. Overall, our number of media mentions increased 16 percent over the number generated in 2007 and is the equivalent of almost 20 news items mentioning the Fraser Institute every day of the year.

Within Canada, our media coverage reached a total audience of 260 million people and is the equivalent of buying $11 million in advertising. Both of these measures are a substantial increase over 2007. Our total Canadian audience increased by 21 percent and our equivalent ad value increased by an amazing 71 percent, an indication that our work is generating increased coverage by television and national newspapers, all of which have higher advertising rates.

Even more impressive, we found an expanding audience for our material outside of Canada. Globally, we generated 1.28 billion impressions (a measure of the total number of times a web page with an item mentioning the Fraser Institute is loaded onto a computer), primarily by having our material picked up and used by a number of news aggregator websites such as Yahoo Finance, AOL Money, Dow Jones, My FOX News, and Forbes.

Newspaper commentaries, or op-eds as they are known in the trade, continue to be a staple in terms of sharing our ideas and pointing out bad policy decisions made by governments of all stripes. In 2008 we placed 263 op-eds in newspapers across Canada and in the United States. This is the equivalent of having a Fraser Institute commentary published in a newspaper every 1.4 days throughout the
We also had a number of these commentaries posted on a variety of media websites, including such heavily trafficked sites as www.nationalpost.com and www.globeandmail.com.

Technology and the internet are playing an increasingly important role in how we spread the Institute’s ideas. Through 2008 we continued to explore these new technologies and how to best reach people, either through the internet, email, video, and the rapidly evolving social media.

Our electronic newsletter, Fraser Update, continued to receive strong interest, with subscribers now numbering more than 5,000. This newsletter is sent monthly via email and provides subscribers with updates on Fraser Institute research, news releases, and events. People can subscribe to the newsletter free of charge on our website at www.fraserinstitute.org.

The Fraser Institute’s Facebook group grew to more than 500 members in 2008. This popular social networking site allows us to share information about upcoming events, student seminars, recent research, and videos with an audience of people supportive of the Institute’s work and ideas. Facebook is extensively used by college students and other young people, making it an ideal tool to reach a new generation interested in free markets and classical liberalism.

The past year also saw the Communications department begin producing web-based videos highlighting the Institute’s research and some of our guest speakers. The Fraser TV series was launched in October 2008 with our first video focusing on the Waiting Your Turn report on hospital wait times. Throughout the remainder of the year, we produced an additional 21 videos that were posted on the Fraser Institute website as well as Facebook and a newly created Fraser TV channel on YouTube. All videos also include social media bookmarking tools that allow viewers to share and forward videos to specific people or groups. By the end of the year, Fraser Institute videos had recorded more than 10,000 views across all websites.

### 2008 Media Mentions

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7,254 items on television, radio, in newspapers, and on various websites mentioned the Fraser Institute.

**Séries d’événements – Conférences Ça se discute et Déjeuners économiques**

C’est en janvier que le bureau montréalais de l’IF a tenu à l’hôtel Opus la première de ses conférences *Ça se discute*, qui a donné lieu au lancement d’un ouvrage de David Frum. L’événement a suscité une vaste couverture médiatique, notamment un article d’une demi-page dans *La Presse*. M. Frum a aussi été le conférencier principal du Séminaire étudiant de Montréal, auquel ont assisté un nombre record de 150 participants. La série s’est poursuivie en mai au Café Ferreira avec le lancement d’un autre livre, cette fois du chroniqueur de *La Presse* Alain Dubuc. Ont suivi à l’automne des rencontres avec l’ambassadeur de l’Irak au Canada Howar Ziad, l’ambassadeur des États-Unis au Canada David Wilkins et le nouveau président de l’Association médicale canadienne (AMC), le Dr Robert Ouellet. Organisée en partenariat avec le consulat des États-Unis, la conférence de David Wilkins a été couverte par les médias de tout le pays et s’est tenue en présence de l’ancien ambassadeur du Canada à Washington Raymond Chrétien. Philippe Couillard, l’ancien ministre québécois de la Santé, a pour sa part assisté à la présentation du président de l’AMC, qui a donné lieu à un vif débat et suscité un important parrainage.


L’équipe de Montréal a enfin collaboré à l’organisation et à l’animation de la première conférence *Ça se discute* à Ottawa, qui consistait en un débat sur l’orientation du nouveau gouvernement fédéral entre Joël-Denis Bellavance, chef du bureau d’Ottawa du quotidien *La Presse*, le critique conservateur Gerry Nicholls et Stephen Taylor, du Manning Centre.

**Communications**

L’IF a lancé le 10 avril *Perspectives*, sa première revue spécialisée en français, au restaurant Newtown, devant plus de 100 invités. La revue est produite en partenariat avec Publications TVA, une division de son commanditaire Quebecor Media. Trois numéros ont été envoyés en 2008 à plus de 12 000 adhérents. On y remarque notamment des entrevues avec le ministre canadien de l’Environnement John Baird et le
chef de la direction de la Banque de Montréal Jacques Ménard, de même que des articles de chercheurs de l’Institut et de réputés collaborateurs invités comme Daniel Audet, Marc Simard, Claude Montmarquette, Guy Durand et Claude Allègre.

Notre présence médiatique au Québec, y compris par le biais d’événements et de publications, n’a jamais été aussi forte qu’en 2008 avec 654 occurrences comparé à 482 en 2007. Le bureau a aussi fait publier dans les principaux journaux de langue française 14 textes d’opinion des chercheurs de l’IF, dont une critique de Jean-François Minardi du financement des festivals au Québec qui a donné lieu à une réplique d’une pleine page dans Le Devoir.

IF Montréal a tenu en septembre une conférence de presse marquant la publication du Bulletin des écoles secondaires du Québec, qui a été rapportée en direct sur les ondes de Radio-Canada et a suscité plusieurs reportages télévisés. Nos portes-paroles ont aussi accordé un total de 35 entrevues radiophoniques. Le bulletin a été produit en collaboration avec le Journal de Montréal et le Journal de Québec, qui ont mis la nouvelle à la une.

En plus d’animer les événements de IF Montréal et d’accorder de nombreuses entrevues, la directrice Tasha Kheiriddin a été invitée en tant qu’animatrice ou présentatrice par plusieurs associations dont la Civitas Society, le Club Union, et la Montreal Women of Influence Luncheon Series. En septembre, elle devenait l’invitée hebdomadaire d’une émission d’après-midi de grande écoute animée par Benoît Dutrizac à la radio 98,5, où elle traite pendant une demi-heure de questions économiques.

Recherche

Le bureau de Montréal de l’Institut s’est adjoint les services de l’analyste principal Jean-François Minardi. Titulaire d’une maîtrise en économie de l’Université Paris 12 et d’une maîtrise en sciences politiques de l’Université de Montréal, M. Minardi est doctorant en relations internationales à l’Université de Montréal.

Dans le cadre du Sommet de la Francophonie tenu à Québec en octobre, l’Institut a publié La Liberté économique dans la Francophonie, une étude qui établit le classement des pays de la Francophonie selon leur liberté économique. Le gouvernement québécois en a distribué des exemplaires à tous les délégués et le communiqué accompagnant l’étude a fait l’objet de plus de 70 commentaires dans les médias du monde entier, notamment sur TV5, la première chaîne de langue française regardée chaque jour par plus de 25 millions de téléspectateurs de 203 pays.

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<th>Prof. Rainer Knopff</th>
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<td>Mr. Jason Clemens</td>
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<td>Mr. Martin Collacott</td>
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<td>Mr. Brian Tobin</td>
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<td>Prof. Edwin G. West*</td>
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* deceased  
** withdrawn  
† Nobel Laureate
Numbers tell the 2008 Fraser Institute story

1,280,000,000 number of times a news story mentioning the Fraser Institute was viewed on the internet
260,195,796 combined circulation & listenership of Canadian media coverage
11,075,535 advertising value in dollars of all Canadian media coverage
6,296,304 pages viewed from all Fraser Institute websites
3,250,000 students attend 6,265 schools rated in Fraser Institute School Report Cards
933,552 visits to Fraser Institute websites
79,200 copies of monthly magazine Fraser Forum & Perspectives distributed
72,000 print & digital copies of Canadian Student Review distributed at 940 campuses
13,076 students from 1,245 schools across Canada reached by student programs
12,009 inquiries from around the world handled by Fraser Institute staff
9,000 high school students influenced by their teachers’ participation in Institute workshops
7,329 views of 20 videos on the Fraser Institute website
7,254 news stories about the Fraser Institute in print, on line, and broadcast around the world
6,500 people attended over 130 Institute events in Canada, the US, and overseas
6,047 applications from economically disadvantaged families for 1,059 Children First grants
5,100 subscribers to Fraser Update e-mail newsletter
3,738 Fraser Institute supporters from 12 countries
3,113 physicians respond to Waiting Your Turn surveys
1,160 educators from 223 schools honoured at Garfield Weston Awards for Excellence in Education
863 new Fraser Institute supporters in 2008
350 authors from 22 countries have contributed to Institute research
350 applications received for 16 student intern positions
289 news releases & media advisories issued
267 op-eds & commentaries published across North America
161 Fraser Forum & Perspectives articles on a wide variety of public policy issues
141 governments rated in Economic Freedom of the World Report
130 presentations given around the world by Fraser Institute staff
82 publications released in print & digital format
77 full and part-time staff and 26 Senior Fellows
76 formal requests from around the world to link to or reprint Fraser Institute material
75 members of the world wide Economic Freedom Network coordinated by the Fraser Institute
22 languages in which Fraser Institute books have been published
5 Fraser Institute office locations to best influence the North America policy debate
3 global ranking as an international economic policy think tank of 5,465 think tanks ranked by Foreign Policy magazine
1 of the most influential think tanks in the world